

Meeting: Strategic Commissioning Board (Public)			
Meeting Date	06 September 2021	Action	Receive
Item No	11	Confidential / Freedom of Information Status	No
Title	Integrated Delivery Collaborative Programme Update for August 2021		
Presented By	Cllr E O'Brien, Co-chair of the SCB and Bury Council Leader / Dr C Fines, Co-Chair of the SCB and CCG Chair, NHS Bury CCG		
Author			
Clinical Lead	-		
Council Lead	-		

Executive Summary
<p>The work of the IDC Board has been focusing on creating the structures and environment to enable the IDC to operate in shadow form through 21/22, and to be fully operational from April 22.</p> <p>This highlight report will provide a monthly update to the Board with regard to:</p> <ul style="list-style-type: none"> <li>The structures being created</li> <li>The programme of development</li> </ul>
Recommendations
<p>It is recommended that the Strategic Commissioning Board consider the Integrated Delivery Collaborative Programme Update for August 2021.</p>

Links to Strategic Objectives/Corporate Plan	Choose an item.
Does this report seek to address any of the risks included on the Governing Body / Council Assurance Framework? If yes, state which risk below:	N/A
<i>Add details here.</i>	

Implications						
Are there any quality, safeguarding or patient experience implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Has any engagement (clinical, stakeholder or public/patient) been undertaken in relation to this report?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Have any departments/organisations who	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>

Implications						
will be affected been consulted?						
Are there any conflicts of interest arising from the proposal or decision being requested?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any financial implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any legal implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any health and safety issues?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
How do proposals align with Health & Wellbeing Strategy?	N/A					
How do proposals align with Locality Plan?	N/A					
How do proposals align with the Commissioning Strategy?	N/A					
Are there any Public, Patient and Service User Implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
How do the proposals help to reduce health inequalities?	N/A					
Is there any scrutiny interest?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
What are the Information Governance/ Access to Information implications?	N/A					
Is an Equality, Privacy or Quality Impact Assessment required?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
If yes, has an Equality, Privacy or Quality Impact Assessment been completed?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
If yes, please give details below:						
If no, please detail below the reason for not completing an Equality, Privacy or Quality Impact Assessment:						
Are there any associated risks including Conflicts of Interest?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are the risks on the CCG /Council/ Strategic Commissioning Board's Risk Register?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>

Implications	
Additional details	

Governance and Reporting		
Meeting	Date	Outcome

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# Integrated Delivery Collaborative Programme Update: August

Kath Wynne-Jones

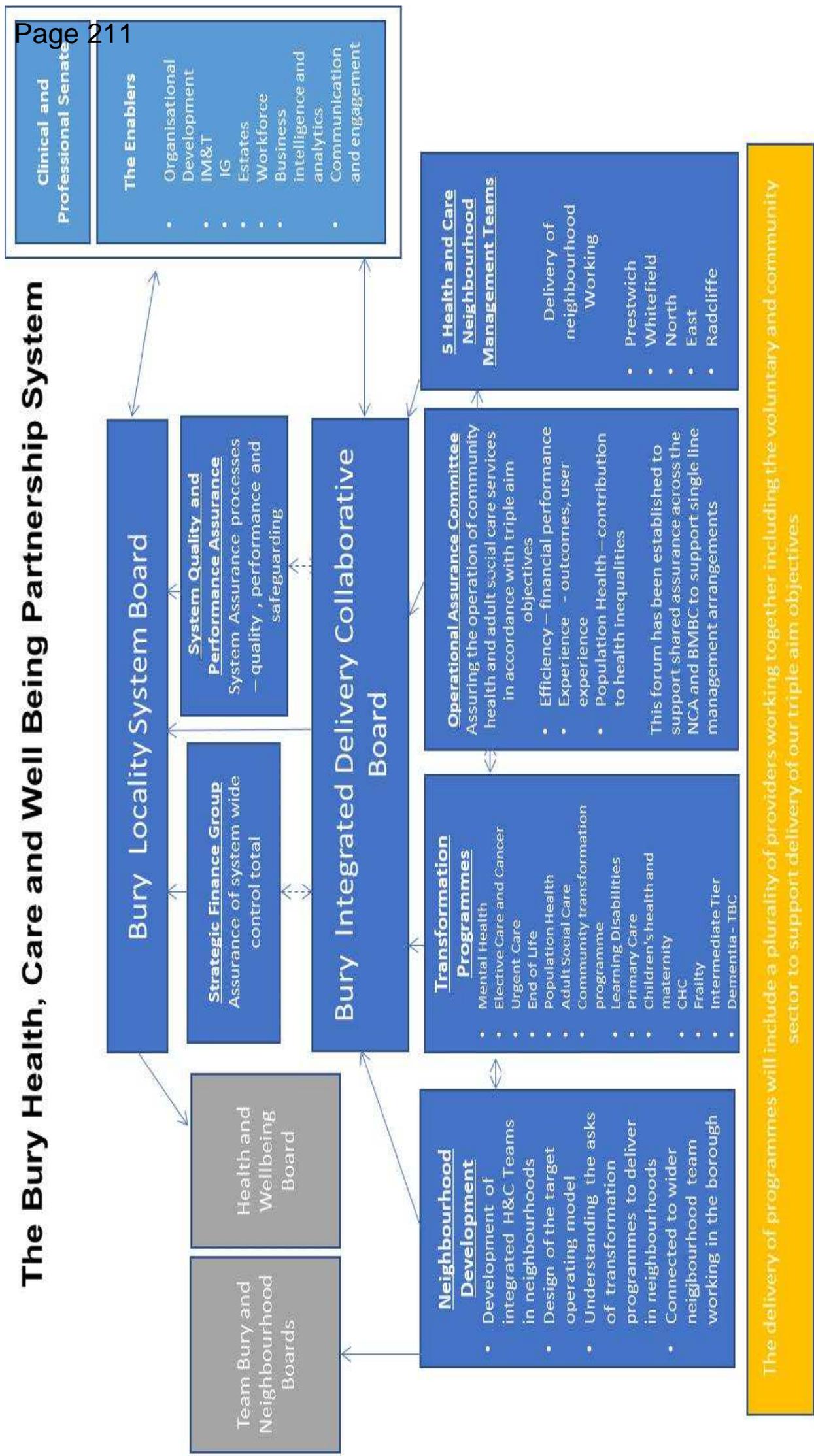
# Context

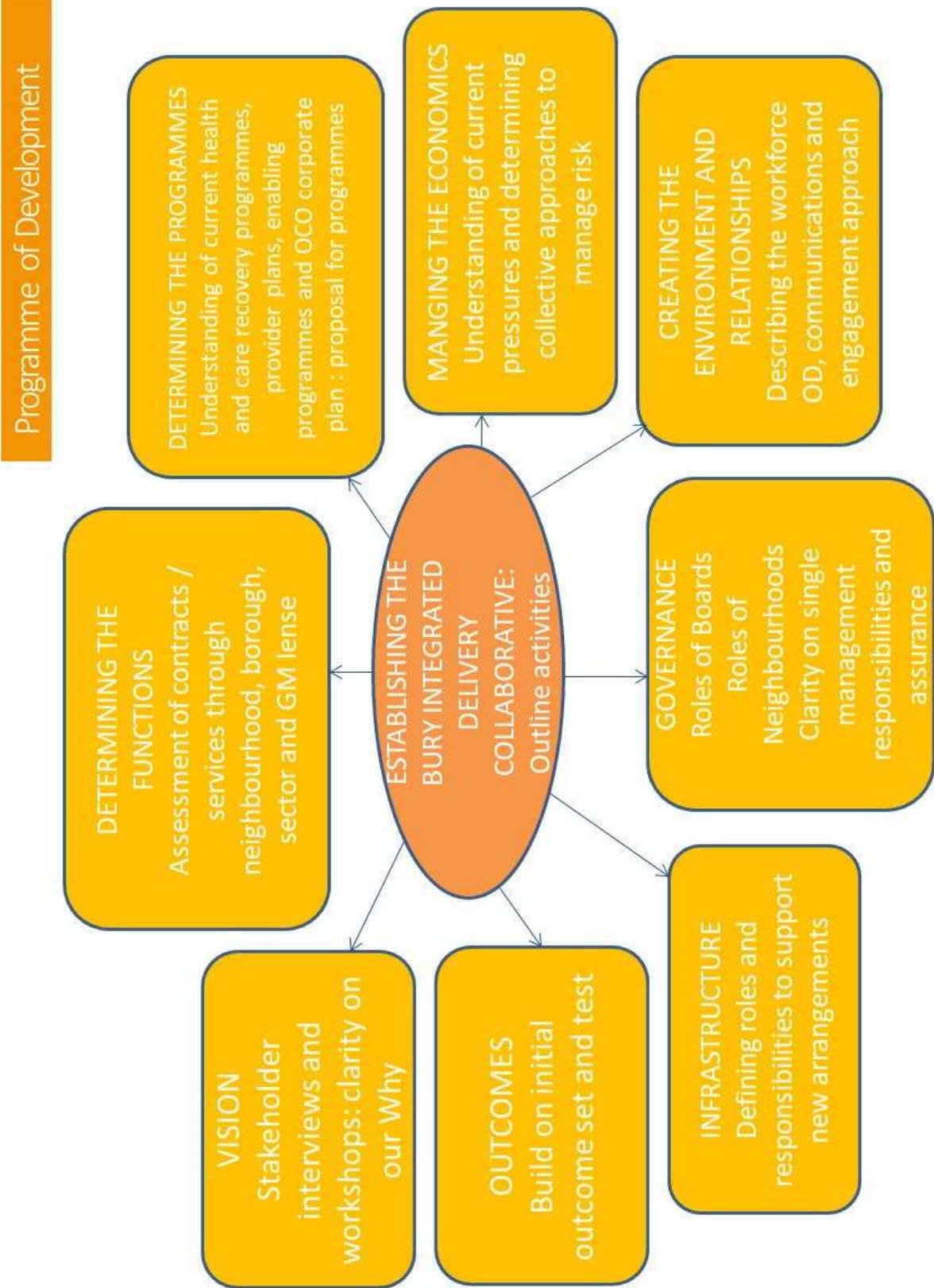
The work of the IDC Board has been focusing on creating the structures and environment to enable the IDC to operate in shadow form through 21/22, and to be fully operational from April 22.

This highlight report will provide a monthly update to the Board with regard to:

- The structures being created
- The programme of development

# The Bury Health, Care and Well Being Partnership System





## IDC structures

	Update	Risk	Responsible
Bury Integrated Delivery Collaborative Board	<p>Meetings established from April 21 with a schedule of business and development until Autumn 21 . A forward plan is in place until Sept 21 with the plan from Oct- March currently being scoped</p> <p>TOR agreed</p> <p>Paper to Board in September outlining proposals for additional members from wider partners</p>	Green	Chris O’Gorman / Kath Wynne-Jones
Neighbourhood Development Team ( Health and Care Teams)	<p>Target Operating Model (TOM) in development for September 21 with key features for Y1, Y2 and Y3 described : Development workshops held between May and August 21</p> <p>Neighbourhood development team now established and transitioning from the TOM development group</p> <p>Development phase with Primary Care Oct 21 – March 22 aligned to quality in primary care contract where health and care neighbourhood teams will determine their local priorities for their neighbourhood</p> <p>Neighbourhood plans and agreements to be signed by March 22 to be operational from April 22</p>	Green	Kiran Patel / Lindsey Darley
Transformation Programme Team	<p>2<sup>nd</sup> meeting of TPT held . The July meeting through descriptions by the SRO’s focused on:</p> <ul style="list-style-type: none"> <li>• Reflections on current scope and ambition</li> <li>• What’s the problem you are trying to solve? Who’s in your team ( including enabler reps) and who is connecting to GM? Are you clear on alignment of all individual organisational strategies and approaches within the current programme scope?</li> <li>• Is there cross system ownership across commissioners and providers</li> </ul> <p>As a consequence of the discussions at the meeting a role description for SRO’s and Clinical / Professional leads has been developed to outline expectations to ensure we have appropriate resources aligned.</p> <p>Key actions for August/September: Individual meetings with HH/LD and SRO’s to understand:</p> <ul style="list-style-type: none"> <li>• Clarity on ambition</li> <li>• Programme resourcing - estimated WTE and any gaps. This will inform the conversations with the GM ICS with regard to resources required locally</li> <li>• Level of detail available with regard to milestones, financial and outcome assumptions</li> </ul> <p>The September TPT will focus on</p> <ul style="list-style-type: none"> <li>• The mandate to be agreed with IDC Board: finance , outcomes and measures</li> <li>• Milestone plans for the totality of the programme ( including core business activities)</li> <li>• Outcome of programme conversations</li> </ul> <p>The outputs of this will be shared with the IDC Board in September</p>	<p>Amber: Some risks were flagged with regard to capacity available ( SRO’s and the broader teams) to support the ambition of this agenda .</p> <p>This risk will be further assessed following 1:1 conversations with SRO’s</p>	Howard Hughes /Kath Wynne-Jones

## IDC structures

	Update	Risk	Responsible
Operational Assurance Committee	4 weekly schedule agreed to assure finance, quality, performance and workforce of community health and adult social care services to be mobilised from the Autumn	Amber	Adrian Crook / Nina Parekh
5 Heath and Care Neighbourhood Management Teams	Closely connected to the development of the H&C neighbourhood TOM and arrangements through the Operational Assurance Committee Membership of Neighbourhood Management Teams currently being determined through the Neighbourhood Programme Team Operational assurance metrics for INT's currently being agreed through the Operational Assurance Forum Neighbourhood plans and agreements to be signed by March 22 so that 5 Heath and Care Neighbourhood Management Teams are clear of their responsibilities from April 22	Amber	Kath Wynne-Jones / Lindsey Darley / Kiran Patel
Strategic Finance Group (SFG)	The Strategic Finance Group for the Bury Health and Care System supports the locality to discharge its responsibility to manage the integrated budgets (pooled and aligned and in view) in a way that has NHS providers and the Council working transparently together to spend the Bury pound as effectively as possible. The Group will also support the IDCB in working with transformation programmes to manage effectively the delivery of anticipated reductions in demand and cost.  Terms of Reference Agreed - established May 2021 Financial ask of IDC to support the system currently being agreed  Risk management approach to the TF risks still to be agreed: At the moment these liabilities are sitting with the NCA and the Council, as contract variations have not yet been enacted. This could impact the future viability of the transformation schemes as the NCA cannot host unfunded posts and it may impact future funding allocations .	Amber	Sam Evans / Catherine Wilkinson
Clinical and Professional Senate	A proposition for the establishment of a clinical and professional senate for the borough has been developed. It describes two elements : a strengthened network of clinical and professional leadership in the borough, and at the heart of that network a clinical and professional senate steering group.	Green	Howard Hughes/ Kiran Patel /Will Blandamer
System Quality, Safeguarding and Performance Committee	This meeting will support both the Locality Board and the IDC in ensuring that quality and safety and performance operate as 'golden threads' from the Locality Board to neighbourhood working. In transition phase this meeting will grow out of the existing CCG quality and performance committee and the chair has supported the approach. Work continues to align quality reporting arrangements with providers. This will be established from Autumn 2021	Amber	Catherine Jackson

## IDC Programme

Element	Update	Risk	Responsible
Vision	5 Board development sessions held focusing on: -Purpose -Principles -Values -Behaviours These will be finalised in the September development session	Green	Chris O’Gorman / Kath Wynne-Jones
Determining the Functions	List of contracts across the Borough currently being collated and connections into GM spatial footprints currently being identified	Amber	Lindsey Darley / Kath Wynne-Jones
Determining the Programmes	See update from Transformation Programme Team Currently determining support available from the council to support highlight reporting processes to IDC Board	Amber	Howard Hughes/ Kath Wynne-Jones
Managing the economics	Financial ask of IDC to support the system currently being agreed. See update on SFG	Amber	Sam Evans
Creating the environment and relationships	OD plan in development focusing on aspects of: -Board development -OCO/LCO / provider operational relationships : trying to secure external support from AQUA -Programme requirements  We need to determine our approach with regard to comms and engagement to support the change: A strategic meeting with comms leads across the Borough is currently being arranged  First strategic workforce group to be held in September	Amber	Kath Wynne-Jones / Will Blandamer
Governance	IDC Board TOR agreed MBA refresh paused until further clarity from GM	Green	Chris O’Gorman / Kath Wynne-Jones
Infrastructure	Programme teams identifying by the end of July current support –there will be gaps. ‘Virtual’ programme teams to be agreed by end of September	Amber	Kath Wynne-Jones
Outcomes	Discussions underway to ensure we are meeting national and GM requirements , delivering high quality services and are contributing to Bury 2030 strategy from a Health and Care perspective. The gap here is the resource required to support the strategic and technical development of this aspect of the programme. NCA have identified a day per week capacity from Paula Riding to support this agenda, with a working group being established, however this still needs greater capacity aligned across the Borough	Red	Kath Wynne-Jones / Will Blandamer