

Meeting: Strategic Commissioning Board (Public)			
Meeting Date	04 January 2021	Action	Approve
Item No	3	Confidential / Freedom of Information Status	No
Title	Minutes of Last meeting and Action Log		
Presented By	Cllr E O'Brien, Co-chair of the SCB and Bury Council Leader / Dr J Schryer, Co-Chair of the SCB and CCG Chair, NHS Bury CCG		
Author	Emma Kennett, Head of Corporate Affairs and Governance		
Clinical Lead	-		
Council Lead	-		

Executive Summary
<p>Introduction and background</p> <p>The attached minutes reflect the discussion from the Strategic Commissioning Board held on 7 December 2020.</p>
<p>Recommendations</p> <p>It is recommended that the Strategic Commissioning Board:</p> <ul style="list-style-type: none"> Approve the Minutes of the Meeting held on 7 December 2020 as an accurate record; and Note progress in respect to agreed actions captured on the Action Log.

Links to Strategic Objectives/Corporate Plan	Choose an item.
Does this report seek to address any of the risks included on the Governing Body / Council Assurance Framework? If yes, state which risk below:	N/A
<i>Add details here.</i>	

Implications						
Are there any quality, safeguarding or patient experience implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Has any engagement (clinical, stakeholder or public/patient) been undertaken in relation to this report?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Have any departments/organisations who will be affected been consulted?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>

Implications						
Are there any conflicts of interest arising from the proposal or decision being requested?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any financial implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any legal implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any health and safety issues?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
How do proposals align with Health & Wellbeing Strategy?	N/A					
How do proposals align with Locality Plan?	N/A					
How do proposals align with the Commissioning Strategy?	N/A					
Are there any Public, Patient and Service User Implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
How do the proposals help to reduce health inequalities?	N/A					
Is there any scrutiny interest?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
What are the Information Governance/ Access to Information implications?	N/A					
Is an Equality, Privacy or Quality Impact Assessment required?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
If yes, has an Equality, Privacy or Quality Impact Assessment been completed?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
If yes, please give details below:						
If no, please detail below the reason for not completing an Equality, Privacy or Quality Impact Assessment:						
Are there any associated risks including Conflicts of Interest?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are the risks on the CCG /Council/ Strategic Commissioning Board's Risk Register?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Additional details						

Governance and Reporting		
Meeting	Date	Outcome

Title	Minutes of the Strategic Commissioning Board Virtual Meeting on 7 December 2020		
Author	Andrea Tomlinson, Democratic Services		
Version	0.2		
Target Audience	Strategic Commissioning Board Members / Members of the Public		
Date Created	December 2020		
Date of Issue	December 2020		
To be Agreed	January 2021		
Document Status (Draft/Final)	Draft		
Description	Minutes of the Strategic Commissioning Board on 7 December 2020		
Document History:			
Date	Version	Author	Notes
	0.1	Andrea Tomlinson	Forwarded to Chair for review.
Approved:			
Signature:			
		 Dr J Schryer

Strategic Commissioning Board Virtual Meeting

MINUTES OF MEETING
Strategic Commissioning Board Virtual Meeting 7 December 2020 16.30 – 18.30 Chair – Dr Jeff Schryer

Voting Members	
Dr Jeff Schryer	NHS Bury CCG Chair (Chair)
Cllr Eamonn O'Brien	Leader, Finance & Growth, Bury Council
Cllr Jane Black	Cabinet Member Corporate Affairs & HR, Bury Council
Mr Will Blandamer	Joint Executive Director of Strategic Commissioning, Bury Council & NHS Bury CCG
Mrs Fiona Boyd	Registered Lay Nurse of the Governing Body, NHS Bury CCG
Mr Peter Bury	Lay Member Quality & Performance, NHS Bury CCG
Cllr Clare Cummins	Cabinet Member Corporate Housing Services, Bury Council
Dr Cathy Fines	Clinical Director, NHS Bury CCG
Mr Howard Hughes	Clinical Director, NHS Bury CCG
Cllr David Jones	Cabinet Member Corporate Communities & Emergency Planning, Bury Council
Mr Geoff Little	Chief Executive, Bury Council / Accountable Officer, NHS Bury CCG
Mr David McCann	Lay Member Patient & Public Involvement, NHS Bury CCG
Cllr Alan Quinn	Cabinet Member Corporate Environment & Climate Change, Bury Council
Cllr Tahir Rafiq	Cabinet Member Corporate Affairs & HR, Bury Council
Cllr Andrea Simpson	First Deputy Leader, Health & Wellbeing, Bury Council
Cllr Lucy Smith	Cabinet Member Transport & Infrastructure, Bury Council
Cllr Tamoor Tariq	Deputy Leader, Children, Young People & Skills, Bury Council
Mr Mike Woodhead	Joint Chief Finance Officer, NHS Bury CCG and Bury Council
Others in attendance	
Ms Donna Ball	Executive Director of Operations, Bury Council
Ms Lesley Jones	Director of Public Health, Bury Council
Ms Sheila Durr	Executive Director of Children and Young People, Bury Council
Mrs Lisa Kitto	Interim Deputy Chief Finance Officer, Bury Council
Lynne Ridsdale	Deputy Chief Executive, Bury Council
Mrs Lisa Featherstone	Deputy Director of Governance and Assurance
Ms Janet Witkowski	Head of Legal Services, Deputy Monitoring Officer and Data Protection Officer
Andrea Tomlinson	Democratic Services (minutes)
Public Members	
Ms Ruth Passman	Healthwatch
Mr Chris Gee	Bury Times

MEETING NARRATIVE & OUTCOMES

1 Welcome, Apologies And Quoracy			
1.1	The Chair welcomed those present to the meeting and noted apologies from: <ul style="list-style-type: none"> • Dr Daniel Cooke, Clinical Director, NHS Bury CCG • Julie Gonda, Director of Community Commissioning, Bury Council • Catherine Jackson, Director of Nursing & Quality Improvement, NHS Bury CCG • Ian Mello, Interim Director of Secondary Care, NHS Bury CCG 		
1.2	The Chair advised that the quoracy had been satisfied.		
ID	Type	The Strategic Commissioning Board:	Owner
D/12/01	Decision	Noted the information.	

2 Declarations Of Interest	
2.1	The Chair reported that the CCG and Council both have statutory responsibilities in relation to the declarations of interest as part of their respective governance arrangements.
2.2	It was reported that the CCG had a statutory requirement to keep, maintain and make publicly available a register of declarations of interest under Section 14O of the National Health Service Act 2006 (as inserted by Section 25 of the Health and Social Care Act 2012). The Local Authority has statutory responsibilities detailed as part of Sections 29 to 31 of the Localism Act 2011 and the Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012.
2.3	The Chair reminded the CCG and Council members of their obligation to declare any interest they may have on any issues arising from agenda items which might conflict with the business of the Strategic Commissioning Board.
2.4	Declarations made by members of the Strategic Commissioning Board are listed in the CCG's Register of Interests which is presented under this agenda and is also available from the CCG's Corporate Office or via the CCG website. <ul style="list-style-type: none"> • Declarations of interest from today's meeting
2.5	Cabinet Member Environment and Climate Change, Bury Council declared a personal interest as his son and daughter are both employed by the NHS.
2.6	Deputy Leader and Cabinet Member Children, Young People and Skills, Bury Council declared a personal interest as he is employed as the Healthwatch Manager at Oldham Healthwatch
2.7	Mr Hughes, Clinical Director NHS Bury CCG declared a personal interest in the item relating to Supervised Consumption as he had been involved in meetings relating to pathways and action logs around this issue. <ul style="list-style-type: none"> • Declarations of Interest from the previous meeting
2.8	There were no declarations of interest from the previous meeting raised.

ID	Type	The Strategic Commissioning Board:	Owner
D/12/02	Decision	Noted the published register of interests.	

3 Minutes of the last Meetings and Action Log

3.1	<ul style="list-style-type: none"> Minutes <p>The minutes of the Strategic Commissioning Board meeting held on 2 November 2020 were agreed as an accurate record.</p>
3.2	<ul style="list-style-type: none"> Action Log <p>The following updates were provided in respect of the Action Log: -</p> <ul style="list-style-type: none"> A/11/02 - The Chair reported that he and Dr Cooke had met with the PCFT and were happy to support the Mental Health Urgent Care by Appointment Paper from a clinical pathway perspective. This action could therefore be closed from the Action Log.

ID	Type	The Strategic Commissioning Board:	Owner
D/12/03	Decision	Approved the minutes of the meeting held on the 2 November 2020.	

4 Public Questions

4.1	There were no public questions raised.
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ID	Type	The Strategic Commissioning Board:	Owner
D/12/04	Decision	Noted that no public questions had been received	

5. Chief Executive and Accountable Officer Update

5.1	<p>The Chief Executive and Accountable Officer provided an update on the latest CCG and Council developments. It was reported that: -</p> <ul style="list-style-type: none"> The rate of transmission of Covid-19 was levelling off across Bury. A new plan has been developed in relation to Covid which focused on 4 key overall objectives. Compliance with tier 3 lateral flow testing to be carried out to identify asymptomatic cases. The Covid vaccine was due to be rolled out across the borough and the hard work to ensure this happened was recognised and thanks recorded. Health and Care System – some less urgent non-elective surgery was now being undertaken. The economic and social harm of being in tier 3 - work around support for businesses, the social impacts such as mental health issues and isolation. Intervention being focussed at a local level – work in this area was going extremely well and it was reported that the first 3 streams of work included working with inequalities as the impact of Covid was disproportionate within minority groups and communities. The scale of the challenge in relation to the funding position was an enormous task. Work was being undertaken to address the £21m gap and this Board would be having discussions in relation to this over the coming weeks. Options were being considered such as raising council tax through the social care precept.
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- Future of Integrated Care Working - the Joint Executive Director – Strategic Commissioning gave a presentation.
- The national guidance had been updated on 27 November 2020 and the key elements of the guidance was explained.
- From April 2021 all parts of our health and care system to work together as Integrated Care Systems, involving:
 - Stronger **partnerships in local places** between the NHS, local government and others with a more central role for primary care in providing joined-up care.
 - **Provider organisations** being asked to step forward in formal collaborative arrangements that allow them to operate at scale.
 - Developing strategic **commissioning** through systems with a focus on population health outcomes.
 - The use of **digital and data** to drive system working, connect health and care providers, improve outcomes and put the citizen at the heart of their own care.
- **From April 2022**(subject to Parliamentary decision).
 - Options for giving ICSs a firmer footing in **legislation**.
 - The nature of the ICS determines the **future of CCGs**.
- NHS England and NHS Improvement are inviting **views on these proposed options by Friday 8 January**.
- The presentation set out the guidance stated in respect of “place” – which was positive both for Bury and GM working; implications for the CCG from April 2022; what needed to be worked through and a chart showing how the different elements could be arranged.
- The next steps in Bury were reported:
 - Further work and engagement in developing our system proposals – with GP membership, health and care system partners, wider partners, residents, other key stakeholders;
 - On-going staff engagement;
 - GM wide response to the Consultation being developed – closing date 8th January;
 - Develop shadow working arrangements to be in effect from April 2021.

5.2

The following comments/observations were made by members of the Strategic Commissioning Board:

- The Chair stated this would be an ongoing conversation for the next 6 months and a lot of work had already been undertaken for which the Joint Executive Director of Strategic Commissioning and the Chief Executive and Accountable Officer should be thanked.
- The First Deputy Leader and Cabinet Member Health and Wellbeing stated that clinical leadership was needed at every level as well as political leadership. The First Deputy Leader and Cabinet Member Health and Wellbeing also stated that the changes were going to transform the way we all work in the future, Bury has been significantly underfunded in the past and if there was a possibility that the new arrangements may re-direct money to Bury then this would be a positive.
- The Chief Executive and Accountable Officer stated that there were clinical and political partnerships at local and Greater Manchester level which would influence decisions upwards.
- The Cabinet Member Transport and Infrastructure asked whether any information had been provided in relation to scrutiny and public accountability.

	<ul style="list-style-type: none"> • The Lay Member Quality and Performance referred to the need for holding the providers to account at a local level in relation to decisions they would be making and whether there would be any conflicts of interest with GPs. • The Chair stated that all involved had been and would continue to work as part of a team. The main word in the process was collaboration. • The Joint Executive Director of Strategic Commissioning explained that over the next few weeks those involved locally would continue to share and engage as much as possible in relation to the response to the GM wide consultation. • The response would be brought back to the next meeting of the Strategic Commissioning Board on 4 January 2021 before its submission on 8 January 2021. 		
ID	Type	The Strategic Commissioning Board:	Owner
D/12/04	Decision	Noted the update.	
D/12/05	Decision	Noted and discussed the national policy context afforded by the NHSE Guidance circulated on 26 November 2020	
A/12/01	Action	A response in relation to the Greater Manchester Future of Integrated Care document to be shared with the Strategic Commissioning Board on the 4 January 2021.	Mr Blandamer

6.	Inclusion Strategy 2020-2024
6.1	The Deputy Chief Executive presented a report from the CCG Chair and the Deputy Leader and Cabinet Member Children, Young People & Skills and explained that the Council and CCG partnership has, through the leadership of the Strategic Commissioning Board, made a commitment to make significant improvements in our equalities and inclusion practice as both an employer and service provider/commissioner. This commitment is made as part of our leadership role in delivering the Bury 2030 vision and wider organisational transformation.
6.2	An independent review into internal practice was undertaken in Summer 2020 and, as a result, the Inclusion Strategy has been co-produced with staff groups; community leaders and senior champions. It sets out: <ul style="list-style-type: none"> - The context for this work including the current disparity in outcomes across different communities and how the Bury 2030 vision intends to address this; - The general legal equalities duties on the Council and CCG and how these will be met; - Organisation-specific inclusion objectives and an action plan initially for delivery to 2022.
6.3	It was advised that the term inclusion has been intentionally used for this strategy as it incorporates equality, diversity and human rights, and our legal requirements under the Equality Act. Previously the Council and the CCG have used a combination of these terms, so inclusion provides a common term to corral around given this is a joint strategy and encompasses the intent to promote equal access and take up of opportunities; to respect and celebrate diversity; to protect and raise human rights, of all people across the Borough.
6.4	The following comments/observations were made by members of the Strategic

Commissioning Board:			
<ul style="list-style-type: none"> The First Deputy Leader and Cabinet Member Health and Wellbeing thanked the Deputy Chief Executive and all those involved in undertaking the work and bringing the Strategy together and stated that it was good to have specific attainable outcomes. The Cabinet Member Cultural Economy stated that she had recently seen comments in the local press that could be seen as being racist and stated that this strategy made clear how the Council and CCG were working together and showing leadership in relation to inclusion. 			
ID	Type	The Strategic Commissioning Board:	Owner
D/12/06	Decision	Recommended the Inclusion Strategy for approval by the Council's Cabinet and CCG's Governing Body respectively.	

7. Finance / Performance / Risk	
	<ul style="list-style-type: none"> 2020/21 Q2 Finance Report
7.1	The Joint Chief Finance Officer presented a report providing an update on the Integrated Commissioning Fund budget for 2020/21 and forecast outturn for 20/21 at quarter 2.
7.2	The command and control regime implemented in the NHS means the CCG only received formal notification of allocation of budget for the year in November. The second half of 2020/21 sees an end to the financial regime whereby the CCG received retrospective allocations for all over/underspends to ensure achievement of a breakeven position. The CCG must, as in previous years, manage within a notified allocation for the remainder of the year. The CCG has been notified of a total allocation of £349.7m with a further £1.3m outstanding retrospective allocation expected in November. That allocation has been largely based on 2019/20 expenditure run rates for Half 1 and forecasts for Half 2.
7.3	This revised CCG allocation results in a total Integrated Commissioning Fund expenditure budget of £501m split between the 3 elements of the fund as: <ul style="list-style-type: none"> • Pooled budget £323m; • Aligned budget £139m; • In-view budget £38m.
7.4	Further allocations are expected to cover costs not currently included within the CCG baseline for Half 2 including the Hospital Discharge Scheme for which estimates are £6m.
7.5	The CCG allocation includes receipt of £8.2m historic surplus which has enabled the CCG to make the additional £10.5m allocation to the pooled budget committed to last year. In turn, the Council contribution to the pooled budget has been reduced by £10.5m in 2020/21.
7.6	At month 6, the Integrated Commissioning Fund is forecasting an overspend of £6.9m. There is a £1.6m overspend on services held within the section 75 pooled budget, £5.3m overspend on aligned services and breakeven position on in-view services. The key overspends are driven by Covid related expenditure, loss of income across council services and delays in the achievement of savings. In the pooled budget, £1.9m of the forecast overspend is due to loss of income from wellness leisure facilities in the council.

7.7	<ul style="list-style-type: none"> • 2021/22 and future years 2021/22 Council Budget Update <p>The Interim Deputy Chief Finance Officer, Bury Council, presented a report from the Leader of the Council. It was explained that the paper was presented to Cabinet on 24 November 2020, prior to the government's latest Spending Review announcements, and was scheduled to come to the Strategic Commissioning Board to inform a system wide discussion about the potential impact of savings proposals across the health and care system and to inform a debate about prioritization of OCO/system spending. That discussion also needs to take account of emergent guidance on the revised NHS financial framework, alongside the anticipated CCG financial position, savings programmes and GM system architecture for the new year.</p>
7.8	<p>The Council has been working to develop a medium-term financial strategy to address its financial gap (estimated at £50m over the next two years, prior to the Spending Review announcements). The focus of the adult social care savings plans has been to accelerate the themes of transformation already identified in the locality plan and considered as part of the health and care recovery transformation programme. The attached paper gives an overview of the scale of the financial challenge faced by the Council as a whole, including adult social care.</p>
7.9	<p>The report shows a savings target of circa £21m over the next two years and, although some of the announcements in the Spending Review will go some way to mitigating that pressure (at least in the short term), the scale of the challenge will still be considerable. Further detailed savings and spending prioritisation proposals will be presented to the Strategic Commissioning Board early in the New Year.</p>
7.10	<ul style="list-style-type: none"> • 2021/22 CCG Budget Update <p>The Joint Chief Finance Officer presented a Strategic Finance Update setting out:</p> <ul style="list-style-type: none"> - Integrated Commissioning Fund Categories; - Integrated Care Fund Budget Outlook; - Latest OCO savings and efficiency plans; - Process timeline.
7.11	<ul style="list-style-type: none"> • Spending Review Briefing <p>The Joint Chief Finance Officer gave a presentation in relation to the Spending Review:</p> <ul style="list-style-type: none"> • General Points <ul style="list-style-type: none"> - 1 year instead of 3 (for revenue), not as harsh as some feared with some positive news, the devil is in the detail, doesn't close the existing financial gaps and challenges in the public sector. • Local Government & Social Care <ul style="list-style-type: none"> - Core spending power to increase by 4.5% (mostly council tax flexibilities), Revenue Support Grant to be increased in line with inflation, £3b to help local authorities deal with pressures of Covid-19, including additional spend and compensation for lost council tax and business rates and other income, local authorities also have access to >£1b funding for social care - £300m new grant funding plus £700m-£800m possible from 3% social care precept, subject to political decisions, existing local authority grants maintained in 2021/22, e.g. the additional £1b Social Care funding announced in last year's Spending Review, the £2.1b iBCF, Disabled Facilities Grant, etc. Extra money for homelessness and rough sleeping, lower than originally planned increases in National Living Wage, £4b levelling up fund (local infrastructure investment).

7.12	<ul style="list-style-type: none"> • Estimated Impact on Bury Council Medium Term Financial Strategy - 1% precept = circa £0.8m, so could generate up to £2.4m subject to political decision, circa £1m additional grants (targeted at Social Care), freeze on pay circa £2m, lower than planned increase in National Living Wage circa £1m. <p>The following comments/observations were made by members of the Strategic Commissioning Board:</p> <ul style="list-style-type: none"> • The Chair thanked the Joint Executive Director of Strategic Commissioning, the Joint Chief Finance Officer and the Interim Deputy Chief Finance Officer for their reports and stated that it was a good demonstration of how interlinked the two organisations were. It was also stated that this was the money that Bury had to support the people of Bury. • Mr Hughes asked whether the whole budget had to deliver in order for the savings to be realised and it was explained that this was the case of the pooled budget. • Mr Hughes referred to the two parts of the pooled budget and asked whether if one delivered and the other didn't would they both be liable. It was explained that this was the case – there was a single accountable officer and a single finance officer across both organisations. • The Chief Executive and Accountable Officer stated that proposals from the Council would need to be reviewed as details on what each organisation puts in needed to be understood. Any risks are across the pooled budget. The Chief Executive and Accountable Officer stated that difficult decisions would need to be made.
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ID	Type	The Strategic Commissioning Board:	Owner
D/12/07	Decision	Accepted the newly notified CCG budget for 20/21 and its allocation to the Integrated Commissioning Fund	
D/12/08	Decision	Noted the Integrated Commissioning Fund forecast financial position at month 6 of £6.9m overspend and the assumptions on which it is based.	
D/12/09	Decision	Noted the financial risks to Bury.	
D/12/10	Decision	Considered the implications of savings proposals on the wider system	
D/12/11	Decision	Considered how to prioritise system spending in the context of the significant financial challenges and uncertainty facing the Council and NHS organisations	

8.	Council / CCG Risk Report
8.1	<p>The Deputy Chief Executive, Bury Council, presented a report providing an update in respect to the four (4) strategic risks, which are captured on the CCG's Governing Body Assurance Framework (GBAF) and Risk Registers that have been assigned to the Strategic Commissioning Board for oversight:</p> <ul style="list-style-type: none"> (i) Urgent Care System - Re-design (level 16). (ii) Lack of effective working with key partners which influence the wider determinants of health (level 15); (iii) Assuring decisions are influenced by all staff including clinicians (level 10); and (iv) Lack of effective engagement with communities (level 10).

8.2	Reviews have been completed against all 4 risks and will be presented for consideration by the CCG's Audit Committee on 4 December 2020 and thereafter presented to the Governing Body in January 2021.
8.3	The Strategic Commissioning Board is advised that there has been a reduction in the level of risk for 3 of the 4 risks, with the remaining risk remaining static since the last presentation of the report.
8.4	The Council's full risk registers are attached for information and this report sets out those risks that are within the purview of the Strategic Commissioning Board for oversight: <ul style="list-style-type: none"> (i) Failure to ensure adequate safeguarding Vulnerable Adults arrangements are in place (level 10); and (ii) Non-delivery of Health and Care Recovery Programme (Level 20)
8.5	The objective is to have a single Risk Register over both organisations and it is proposed that the new Executive Director of Finance will take responsibility for this.

ID	Type	The Strategic Commissioning Board:	Owner
D/12/12	Decision	Received the Strategic Commissioning Board Risk Registers	
D/12/13	Decision	Reviewed the information presented	
D/12/14	Decision	Agreed to receive an update on the Risk Register in March 2021	

9.	Covid-19 Update
9.1	The Director of Public Health gave an update in relation to Covid-19 and advised there were 215 recorded cases per 100,000 reported in the week ending 4 December 2020 and whilst hospital admissions had fallen, although not significantly, the main concerns were around people being out and about more in the lead up to Christmas and families mixing more over the Christmas period.
9.2	Targeted testing using lateral flow devices was due to be carried out at care homes and with workers such as taxi drivers who were at higher risk. The national team were developing the proposals further on this with small test pilots currently being undertaken in 2 schools and day care centres.
9.3	Preparations were currently underway for the vaccine roll out, logistical restraints were being worked on and Primary Care Networks were on board.
9.4	The following comments/observations were made by members of the Strategic Commissioning Board: <ul style="list-style-type: none"> • The Chair referred to the arrangements for vaccination clinics across the borough and stated that thanks should be recorded to the fantastic organisation across the different partners to put this in place. • The Lay Member Quality and Performance referred to the lateral flow testing and the accuracy of the results these gave. He believed this to be between 50 – 70%.
9.5	The Director of Public Health explained that training in relation to these tests was very important as the quality of how the test was taken did have an effect on the accuracy.

	Training of test takers was therefore a priority. The Director of Public Health also explained it needed to be promoted widely that receiving a negative result was not a passport to go back to normal and that all the current guidance still needed to be followed e.g. 'Hands, Face, Space.'		
ID	Type	The Strategic Commissioning Board:	Owner
D/12/15	Decision	Note the update	

10.	Supervised Consumption		
10.1	The Director of Public Health presented a report from Dr Daniel Cooke and the First Deputy Leader and Cabinet Member Health and Wellbeing in her capacity as Chair of the Health and Wellbeing Board.		
10.2	It was explained that a key element of supporting individuals with substance misuse is the provision of supervised consumption (of opiate substitution medication) through pharmacies. As a result of Covid supervised consumption has changed from mostly daily to almost exclusively weekly pickups of medications.		
10.3	Pharmacies who receive payments for supervised consumption have been supported through these changes which have resulted in significantly reduced activity and income. Pharmacies have received average pay for the months of April to June based on national guidance.		
10.4	It is proposed we continue to fund pharmacies on average monthly payments based on historical supervised consumption data until 31st December 2020. Then from the 1st January 2021 fund supervised consumption on an activity basis in line with Greater Manchester (GM).		
10.5	This will result in significant savings to Bury Council, and will reduce existing budget pressures within the substance misuse budget by approximately £20,250 for 20/21, and £40,500 annually after that.		
10.6	It is also proposed that going forward supervised consumption would continue to adhere to NICE guidance. This would mean all new service users are placed on daily supervised consumption for the first 12 weeks, then if and when it is safe to do so, seek to progress service users on to less frequent medication picks ups as part of their recovery.		
10.7	In addition this will align with the GM approach.		
10.8	<p>The following comments/observations were made by members of the Strategic Commissioning Board:</p> <ul style="list-style-type: none"> • Mr Hughes stated lots of concerns had been worked through, that concerns had been raised regarding the number of deaths and the requirement for monitoring the drug related deaths in Bury should be undertaken. • Dr Fines stated that drug related deaths would be something that the Adult Safeguarding Board would be interested in. 		
ID	Type	The Strategic Commissioning Board:	Owner
D/12/16	Decision	Agreed to continue to pay the average of the previous 6 months spend on supervised consumption to pharmacies until the 31st December 2020 and to fund	

		supervised consumption on an activity only basis from January 1st 2021.	
D/12/17	Decision	Agreed to continue to deliver supervised consumption in line with NICE guidance	

11. LCO Business Case for further development of the UTC			
11.1	The Joint Executive Director of Strategic Commissioning, presented a report setting out an outline business case describing the additional workforce and IM&T requirements to support the new Urgent Treatment Centre at Fairfield General Hospital, Bury. The business case also gives a summary position of the required capital development with respect to changes to the estates requirements to provide the capacity for increased patient demand and deliver safe waiting and clinical treatment areas with respect to infection prevention and control.		
11.2	The Business Case has been discussed and supported via the LCO Governance structures which has included discussions at the Urgent Care Programme Board and LCO Board.		
11.3	The CCG Finance, Contracting & Procurement Committee considered the Business Case at its meeting on the 19th November 2020 and the recommendations are included within the relevant section of this report.		
ID	Type	The Strategic Commissioning Board:	Owner
D/12/18	Decision	Supported the outline business case which describes the additional workforce and IM&T requirements to support the new Urgent Treatment Centre at Fairfield General Hospital, Bury	

12. Consideration of future arrangements for the provision of Community Health Care Services			
12.1	The Joint Executive Director of Strategic Commissioning presented a report setting out the background on how the current provision of community services came into being and summarised the considerable work which has taken place to develop strong local collaborative provider working across the sector.		
12.2	The report introduces the current contract which enables the community services to be delivered through the Northern Care Alliance and makes the case for the critical time currently required in order to develop a confidence to specify and commission the community services for the future.		
12.3	The report makes a recommendation to continue the current service model for a further year, being supported through an award of an interim contract for 12 months		
ID	Type	The Strategic Commissioning Board:	Owner
D/12/19	Decision	Supported the proposal to award a further interim contract for a period of 12 months from 1 July 2021 to 20 June 2022, with a potential for a further 12-month extension. Enacting any extension beyond June 2022 would be brought back to the Strategic Commissioning Board for approval;	

D/12/20	Decision	Agreed that the interim contract should take the form of a direct award to the Northern Care Alliance in line with the current arrangements in place;	
D/12/21	Decision	Authorised the publishing of a Contract Award Notice through OJEU to ensure lawful compliance in regard to market transparency.	

13. LCO Service and Infrastructure Costs

13.1	The Joint Chief Finance Officer and the Joint Executive Director of Strategic Commissioning presented a report from the Leader and Cabinet Member Finance & Growth.		
13.2	Bury LCO lead several transformation schemes on behalf of the Health and Care system. The "Transformation Fund and LCO Management Costs 2021/22 Onwards" paper (Appendix 1) sets out a position regarding those transformation schemes and related management costs. The funding source for these schemes is at risk. However, these services are considered critical to the health and care system and the LCO has requested that the OCO support a decision to give staff contractual security to: <ul style="list-style-type: none"> • prevent a haemorrhaging of staff on temporary contracts resulting in operational difficulties; and • maintain and build upon demonstrable system benefits delivered by the schemes. 		
13.3	There are financial risks to continuing the schemes (i.e. the potential for unfunded recurrent costs). These risks cannot be fully resolved or mitigated before the end of January 2021 at the very earliest. However, there are also significant financial and operational risks to terminating the schemes (loss of financial and quality benefits, knock-on impact across the wider system and transformation programme, etc.)		
13.4	A commitment was therefore required, at risk, with that risk to be managed and mitigated by all system partners over the ensuing months in line with the principles of integrated working and system-wide collaboration.		

ID	Type	The Strategic Commissioning Board:	Owner
D/12/22	Decision	Agreed that the paper be supported.	
D/12/23	Decision	The Strategic Commissioning Board asked for clarification on how the £5m highlighted will be absorbed.	

14. Minutes of Meetings

14.1	The minutes of the Bury System Board Meeting were shared with the Board: <ul style="list-style-type: none"> • 16 September 2020 • 21 October 2020 		
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ID	Type	The Strategic Commissioning Board:	Owner
D/12/24	Decision	Noted the minutes from the Bury System Board Meetings held on the 16 September 2020 and 21 October 2020	

15 Any Other Business and Closing Matters			
15.1	The Chair summarised the main discussion points from today's meeting and thanked members for their contributions.		
15.2	The Chair asked that thanks to all colleagues be recorded in relation to the work involved in rolling out and administering the Covid-19 vaccination programme across Bury.		
ID	Type	The Strategic Commissioning Board:	Owner
D/12/25	Decision	Noted the information.	

Next Meetings in Public	Strategic Commissioning Board Meetings: <ul style="list-style-type: none"> Monday, 4 January 2021, 4.30 p.m., Formal Public meeting via Microsoft Teams (Chair: Cllr E O'Brien / Dr J Schryer)
Enquiries	Emma Kennett, Head of Corporate Affairs and Governance emma.kennett@nhs.net

Strategic Commissioning Board Action Log – December 2020

Status Rating



- In Progress



- Completed



- Not Yet Due



- Overdue

A/12/01	A response in relation to the Greater Manchester Future of Integrated Care document to be shared with the Strategic Commissioning Board on the 4 January 2021.	Mr Blandamer		January 2021	Included on the agenda for 4 th January 2020.