

Meeting: Governing Body (Meeting in Public)			
Meeting Date	22 May 2019	Action	Receive
Item No.	7	Confidential	No
Title	Review of Strategic Objectives		
Presented By	Margaret O'Dwyer, Director of Commissioning and Business Delivery		
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Clinical Lead	-		

Executive Summary

This paper is presented to the Governing Body to provide an update on the review of strategic objectives which has been undertaken.

At the Governing Body development session in April, a discussion was undertaken with regards to the strategic objectives for 2019/20 with agreement that the objectives would be developed outside of the meeting reflecting.

The attached presentation was discussed at the OCO Partnership Board on 9th May 2019, and following further amendments, was circulated to Governing Body members on 14th May 2019, inviting initial reflections prior to circulating to staff and the CCG Membership for further comment on 17th May 2019.

Feedback will be invited until 30th May 2019 to allow sufficient time for engagement and involvement of CCG staff and Membership.

An update on the process followed in developing the Strategic Objectives will be notified to the Audit Committee on 7th June 2019.

A full report will be presented to the Governing Body in June for final recommendation to the CCG Membership for approval of the Strategic Objectives.

Recommendations

It is recommended that the Governing Body

- Provide reflection on the strategic objectives presented; and
- note that process and timescale to be followed.

Links to CCG Strategic Objectives

To encourage people so that they want to, and do, take responsibility for their own health and well-being.	<input type="checkbox"/>
To drive and support system wide transformation.	<input type="checkbox"/>

To commission joined-up health and social care for people in Bury through a Single Commissioning Framework.	<input type="checkbox"/>
To achieve financial sustainability for the Bury health and social care economy.	<input type="checkbox"/>
To support the Locality Care Alliance to deliver high quality services in line with commissioner intentions.	<input type="checkbox"/>
To be a high-performing, well-run and respected organisation with an empowered workforce	<input checked="" type="checkbox"/>
Does this report seek to address any of the risks included on the Governing Body Assurance Framework? If yes, state which risk below:	
GBAF N/A	

Implications						
Are there any qualities, safeguarding or patient experience implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Has any engagement (clinical, stakeholder or public/patient) been undertaken in relation to this report?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Have any departments/organisations who will be affected been consulted?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
Are there any conflicts of interest arising from the proposal or decision being requested?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any financial Implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
<i>If you have ticked yes provide details here. Delete this text if you have ticked No or N/A</i>						
Has an Equality, Privacy or Quality Impact Assessment been completed?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Is an Equality, Privacy or Quality Impact Assessment required?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any associated risks including Conflicts of Interest?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
Are the risks on the CCG's risk register?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>

Governance and Reporting		
Meeting	Date	Outcome
OCO Partnership Board	09/05/2019	Amends to wording of Strategic Objectives

Review of Strategic Objectives

1.0 Introduction

- 1.1 This paper is presented to the Governing Body to provide an update on the review of strategic objectives which has been undertaken.

2.0 Background

- 2.1 Each year NHS Bury CCG has undertaken a review of its strategic objectives to ensure they remain relevant to the direction of travel and ambition of the CCG.
- 2.2 During each review, minor tweaks have been made to the existing strategic objectives, rather than a full re-write.

3.0 Review of Strategic Objectives

- 3.1 Following discussion at the Governing Body development session in April, it was proposed that the CCG strategic Objectives should be updated to enable greater alignment between the CCG and Council.
- 3.2 The newly proposed objectives are included at Appendix 1.
- 3.3 The draft objectives have been circulated to Governing Body members, staff and CCG Membership for feedback.
- 3.4 Any feedback received prior to the Governing Body will be advised verbally, with a full report submitted to the Governing Body in June 19.
- 3.5 Further work will be progressed on the capturing the associated risks to delivery of each strategic objective. These principal risks will be reflected through the Governing Body Assurance Framework.

4.0 Recommendations

- 4.1 The Governing Body is asked to :
- Provide reflection on the strategic objectives presented; and
 - note the process and timescale to be followed.

Lisa Featherstone
Deputy Director of Business Delivery
May 2019



Bury

Clinical Commissioning Group

CCG Objectives 2019/20

Governing Body

22 May 2019

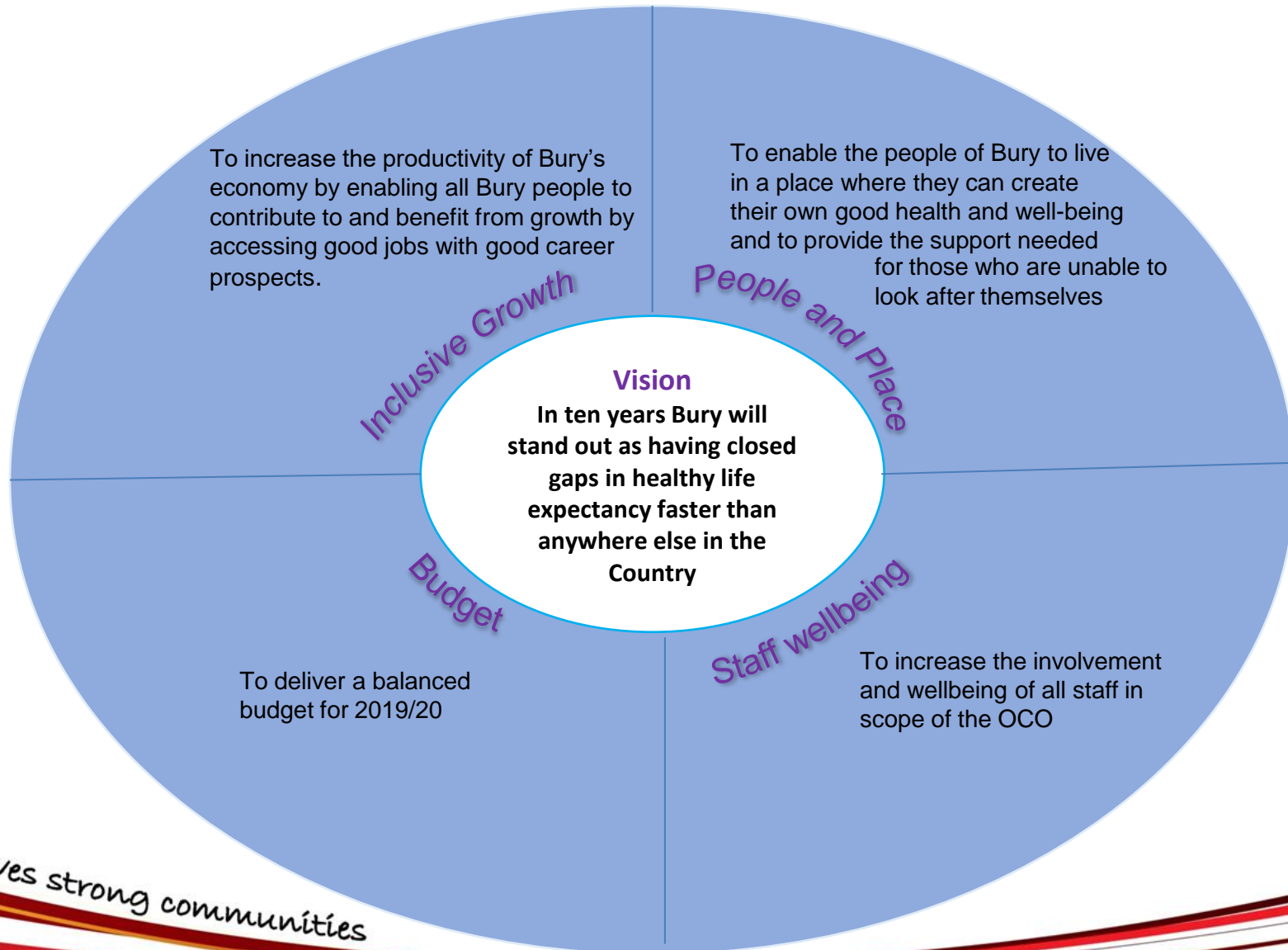
Healthy lives strong communities

CCG Objectives 2019/20

Following discussion at the Governing Body on 24th April the following draft objectives are submitted for discussion:

- To enable the people of Bury to live in a place where they can create their own good health and well-being and to provide the support needed for those who are unable to look after themselves
- To increase the productivity of Bury's economy by enabling all Bury people to contribute to and benefit from growth by accessing good jobs with good career prospects
- To deliver a balanced budget for 2019/20
- To increase the involvement and wellbeing of all staff in scope of the OCO

CCG priorities for discussion



People and Place

Objective

- To enable the people of Bury to live in a place where they can create their own good health and well-being and to provide the support needed for those who are unable to look after themselves

Measures

- A higher proportion of Bury residents with the resilience and supportive relationships to take responsibility for their own health and wellbeing.
- Higher levels of physical activity and mental wellbeing;
- Improved air quality;
- Lower levels of obesity and smoking;
- Improved access to green space; and
- Increased volume and diversity of arts and culture.

Inclusive Economic Growth

Objective

- To increase the productivity of Bury's economy by enabling all Bury people to contribute to and benefit from growth by accessing good jobs with good career prospects.

Measures

- All Bury young people able to attend a school or college rated as good or better.
- Reduced levels of worklessness and in work poverty.

Why

- People's health and wellbeing are inextricably connected to their economic prospects. The CCG can have an impact on education and skills for example mental health in schools and colleges. The CCG can impact on productivity for example through interventions such as Working Well (physical and mental health interventions as part of a package helping workless people into the labour market) and interventions which help to prevent people leaving the labour market because of ill health

Budget

Objective

- To deliver a balanced budget for 2019/20.

Measure

- The combined LA and CCG budget balances without external support.

Why

- We prioritise the budget because if we do not close the £25m gap we will lose our power to impact on health and wellbeing and because it is an opportunity to align resources to our priorities.
- By closing the gap and balancing our budget for this year, this also enables greater medium term financial sustainability and supports financial balance of the wider system and not just the CCG and LA.

Staff Wellbeing

Objective

- To increase the involvement and wellbeing of all staff in scope of the OCO.

Measure

- Staff survey results

Why

- We prioritise staff wellbeing because 2019/20 is a year of transition for them and it they who will deliver our objectives.
- By looking after our staff, they can more effectively look after the people of Bury.
- By modelling and promoting staff wellbeing, and as a major employer this affects the health and wellbeing of the population.
- By recognising and supporting our staff we will promote Bury as a good place to work and encourage high quality staff to work in Bury.

Next Steps

- Discussion at OCO Partnership Board (today)
- Circulated to Governing Body members for feedback by return : 15 May 19
- Invite feedback from staff and membership : 17 – 31 May 19
- Present at Governing Body for agreement in principle : 22 May 19
- Identify Principal Risks to delivery : 23 – 31 May 19
- Prepare GBAF : 27 – 31 May 19
- Present to JET : 3 June 19
- Present to Audit Committee : 7 June 19
- Present to OCO Partnership Board : 19 June 19
- Full GBAF to Governing Body : 26 June 19