

# Governing Body

25 January 2017

<b>Details</b>	Part 1	X	Part 2		Agenda Item No.	7
Title of Paper:	Locality Plan Refresh / GM Transformation Funding Investment Proposal					
Board Member:	Stuart North – Chief Officer					
Author:	David Boulger – Programme Director (Devolution)					
Presenter:	David Boulger – Programme Director (Devolution)					
Please indicate:	For Decision		For Information	X	For Discussion	X

## Executive Summary

<b>Summary</b>	<p>This report provides an update in relation to the refresh of the Bury Locality Plan and the ongoing activity to develop an Investment Proposal for Greater Manchester Transformation Funding.</p> <p>It includes updates in relation to:</p> <ul style="list-style-type: none"> <li>• Funding</li> <li>• Design</li> <li>• Transformation Framework</li> <li>• Timescales</li> </ul>					
<b>Risk</b>	High		Medium	X	Low	
<b>Recommendations</b>	The Governing Body is asked to note the contents of the report and commit to further engagement in this process.					

## Strategic themes

To deliver improved outcomes and reduce health inequalities for patients through better preventative strategies	X
To deliver service re-design in priority areas through innovation	X
To develop primary care to become excellent and high performing commissioners	X
To develop the CCG leadership to work with the Local Authority to be excellent integrated commissioners	X
To develop robust and effective working relationships with all stakeholders and partners to drive integrated commissioning	X
To deliver long term financial sustainability through effective commissioning and innovative investment across the wider system	X
To develop and influence the provider landscape through development of a Locality Care Organisation (LCO)	X
Equality Analysis Assessed?	N Supports NHS Bury CCG Governance arrangements
	Y

## Locality Plan Refresh / GM Transformation Funding Investment Proposal

### 1. Introduction and background

1.1 This report provides an update in relation to the refresh of the Bury Locality Plan and the ongoing activity to develop an Investment Proposal for Greater Manchester Transformation Funding.

1.2 It includes updates in relation to:

- Funding
- Design
- Transformation Framework
- Timescales

### 2. Further information

#### 2.1 Transformation Funding

2.1.1 It has been confirmed by the GM Health and Social Care Partnership Team that Bury have been awarded **£995,271** in Development Funding.

2.1.2 The funding will be held by Bury CCG.

2.1.3 The development funding will form part of the Return on Investment calculation within the final Transformation Funding submission,

#### 2.2 Transformation Proposition Design

2.2.1 Work to design a robust future model of Health and Social Care in Bury is continuing at pace.

2.2.2 The receipt of development funding has enabled the continued engagement of PwC and PA Consulting to support this work.

2.2.3 PwC have been commissioned to undertake 2 pieces of work:

- System-wide finance and demand baseline-setting and impact modelling
- Redesign Workshops and subsequent propositions in relation to:
  - Frailty and Older Adults
  - Long Term Conditions
  - Urgent and Emergency Care
  - Children and Young People

2.2.4 The work to populate the baseline data within the Finance and Demand Modelling Toolkit has commenced and is being co-ordinated through a weekly Technical and Finance Group including representation from Bury Council, Bury CCG, Pennine Care NHS Foundation Trust, Pennine Acute Hospital Trust and PwC.

2.2.5 All PwC-led Redesign Workshop days have been planned as follows:

Workshop	Date & Time	Venue
Frailty # 1	18/1/17 9am-12pm	Ramsbottom Civic Hall
Long Term Conditions # 1	18/1/17 1.30-4.30pm	Ramsbottom Civic Hall
Urgent & Emergency Care # 1	25/1/17 9am-12pm	Ramsbottom Civic Hall
Frailty # 2	1/2/17 9am-12pm	Elizabethan Suite
Urgent & Emergency Care # 2	8/2/17 9am-12pm	Peel Room
Long Term Conditions # 2	8/2/17 1.30-4.30pm	Peel Room

2.2.6 The Children and Young People's redesign is being led internally, with dedicated support from PwC.

2.2.7 This work is being co-ordinated through a dedicated Redesign Workshop Planning Group including representation from Bury Council, Bury CCG, Pennine Care NHS Foundation Trust, Pennine Acute Hospital Trust and PwC.

2.2.8 To date, PA Consulting has been commissioned to work with key partners (in particular GP's) to develop potential future delivery models and interventions.

2.2.9 Following discussions between key stakeholders, it is proposed that the range of business cases currently being progressed via PA consulting is reduced, and that the new 'ask' is the production of a smaller number of business cases which:

- Are cognisant and inclusive of the work completed to date
- Are of greater scale

- Offer a more in-depth understanding of some key areas of transformation
- Encompass more extensive system wide reach.

2.2.10 As such, the next phase will concentrate on developing business cases to support:

- Integrated Neighbourhood Working (Including Integrated Teams if appropriate)
- Clinical Hub, Booking & Triage, Single Points of Access and Care Co-ordination
- A System-wide Home First Model (including rapid community response and assessment, integrated discharge, discharge to assess, reablement, telecare / telehealth and enhanced care homes)

2.2.11 All of these will be cognisant of an anticipated increased role of Self Care, Voluntary Sector support and Asset Based Community Approaches.

2.2.12 The PA Consulting proposals will be processed through the PwC Finance and Demand Modelling Toolkit.

2.2.13 In addition to the work being undertaken on our behalf by PwC and PA Consulting, there will still be a need for us to mobilise our own internal resources to design other new models and approaches which should also be modelled through the PwC Finance and Demand Modelling Toolkit. This could include proposals around a System-Wide Self Care by Default model.

2.2.14 In addition, it is a requirement of the GM Transformation Fund submission that the proposals are subject to Cost Benefit Analysis utilising the GM New Economy CBA Toolkit. This is a process which will be directly supported by the team at GM New Economy.

2.2.15 There is a requirement for key stakeholders to prioritise the design and modelling activities and enable staff to fully participate.

### **2.3 Emergent Transformation Framework**

2.3.1 During January 2017 key stakeholders were engaged in dialogue around a proposed framework for our transformation approach.

2.3.2 This framework incorporates 4 key domains:

- Building New Relationships (with the Public; between organisations)
- Staying Well for Longer
- Reducing Failure Demand
- Tackling the Wider Determinants of Health

2.3.3 It has been discussed at workshops for the Integrated Health and Social Care Partnership, Health and Wellbeing Board, and GP Sectors.

2.3.4 The proposed framework has been well received and is being progressed as the framework upon which to develop, test and implement a series of proposals and around which to structure our refreshed locality plan.

## 2.4 Programme Timeline

2.4.1 The recently adjusted delivery timescale is as follows:

- Locality Plan Refresh (without detailed Impact Analysis) – by 28<sup>th</sup> February 2017
- Completion of Transformation Propositions (without detailed Impact Analysis) – by 28<sup>th</sup> February 2017 (*PwC Workshop Reports by 15<sup>th</sup> February 2017*)
- Demand and Finance Modelling – by 9<sup>th</sup> March 2017
- Cost Benefit Analysis – by 14<sup>th</sup> April 2017 (*earlier if feasible*)
- Final Transformation Propositions (including detailed Impact Analysis and CBA) - by 21<sup>st</sup> April 2017 (*earlier if feasible*)
- Sign Off and Governance – by 27<sup>th</sup> April 2017 (*earlier if feasible*)
- Submission to GM H&SCP – by 28<sup>th</sup> April 2017 (*earlier if feasible*)

## 3. Recommendations

The Governing Body is asked to note the contents of the report and to commit to further engagement in this process.

**David Boulger**  
Programme Director (Devolution)  
d.boulger@bury.gov.uk